

2019-2021

# STRATEGIC PLAN

AT-A-GLANCE

## VISION

Graduate lifelong learners,  
inspire transformative research,  
connect diverse communities.

## MISSION

The University Libraries is a welcoming and inclusive place for learning. We foster innovation, knowledge creation and discovery, and academic achievement to enrich our UNLV and Southern Nevada communities.

## VALUES

We believe:

- Everyone deserves a welcoming, inclusive, and equitable environment where they are treated with respect and dignity.
- Holistic student success should be fostered.
- Our work should be driven by the needs of our communities.
- All users have the right to equitable and ready access to information.
- Intellectual curiosity and lifelong learning should be nurtured.
- Collaboration and diverse perspectives enhance our work.

# STRATEGIC THEMES 2019-2021



## **Cultivate a welcoming, inclusive environment that values the diverse experiences and needs of our users.**

- Acquire and showcase inclusive collections that support and document our diverse community.
- Incorporate more inclusive cataloging and metadata practices.
- Foster the cultural awareness of library employees through ongoing professional development focused on issues of equity, diversity, and inclusion.
- Offer safe and secure library spaces that are inviting, welcoming, and supportive of all users.

## **Partner in scholarly and creative inquiry to advance UNLV's climate of innovation.**

- Develop services, roles, and collaborations to effectively support research and creative activities.
- Invest in ongoing development and management of research collections and scholarly resources that support UNLV's priorities.
- Provide innovative technologies and tools to support disseminating, sharing, and measuring the impact of UNLV scholarship.
- Champion and support the open sharing and reuse of research.

## **Foster collaboration and communication within the Libraries to create a culture of trust, inclusivity, and respect.**

- Foster two-way communication among staff and work groups, sharing information about our work so everyone understands our role.
- Measure and monitor library culture regarding trust, inclusivity, and respect; follow up and provide support.
- Collaborate across the Libraries to set expectations, create integrated workflows, articulate roles, and standardize policies.

## **Serve as a public good and as engaged partners in enriching the lives, health, knowledge, and work of our local and global communities.**

- Strengthen the role of the University Libraries as a cultural heritage organization dedicated to capturing and preserving the history of the university, the city, and our region.
- Expand opportunities for broader community engagement by offering a wider variety of events, exhibits, and educational programming for both the campus community and the public at large.
- Connect with health care providers and local organizations to supply high quality information for healthier communities.

## **Champion lifelong learning and holistic student success — academic, professional, and personal.**

- Equip students with the knowledge and skills necessary to thrive in an increasingly complex information environment.
- Provide unique learning opportunities in the form of student employment, internships, and fellowships.
- Provide a range of physical spaces that advance collaborative learning and offer innovative teaching environments and technologies.
- Enhance faculty development offerings to UNLV instructors to support integrating information literacy and critical thinking skills into their curriculum.

# CORE THEMES 2019-2021

UNLV UNIVERSITY LIBRARIES

## **Increase organizational efficiency and streamline processes.**

- Improve workflows in all operations to increase efficiency and enhance access.
- Adopt evidence-based practices that lead to developing and updating policies and procedures.
- Review and adapt the organizational capacity to manage collection analysis and related projects.

## **Contribute our knowledge and expertise to global conversations and initiatives in order to further librarianship, higher education, and the public good.**

- Participate in collaborative groups and endeavors to share UNLV library expertise and contribute to the development of professional initiatives.
- Enrich our professional communities by contributing concrete outputs (i.e. open source code, metadata records).

## **Invest in our staff's development to meet the evolving needs of our communities.**

- Develop a comprehensive core curriculum to guide professional development for library employees.
- Invest in the development of library employees to enhance their cultural awareness.
- Empower and support library employees to pursue training and professional development that results in better services for our users.

## **Invest in robust collections, infrastructure, spaces, and tools that support learning, research, creativity, innovation, and responsible stewardship.**

- Preserve, promote, and support the use of unique collections that tell the story of UNLV, Las Vegas, and Southern Nevada.
- Invest in technological infrastructure to support UNLV's emerging needs.
- Develop new spaces and services, such as Knowledge Production, medical education, and a Patent and Trademark Resource Center.

## **Connect users to the resources they need by improving discovery and increasing global access to the Libraries' unique collections.**

- Build on existing metadata practices, including increasing interoperability, to enhance resource discovery and access.
- Continue to optimize the library services platform (Alma/Primo) to improve collection discovery and access.
- Develop a next-generation digital curation ecosystem (DAMS) to improve the discovery, preservation, and delivery of our unique, digital assets.